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Question 1

Question Type: MultipleChoice

The project is now in stage 2. The 'training venue specifications' will not be delivered to schedule and the stage is forecast to exceed its time tolerance. As a result, the project manager has agreed with the team manager that the 'training venue specifications' will be delivered in stage 3 instead of stage 2.

Is this an appropriate action, and why?

Options:

A- Yes, because the project manager should recommend corrective actions required.

B- Yes, because moving the work enables stage 2 to be delivered within tolerance.

C- No, because the team manager should inform the project manager by raising an issue.

D- No, because the stage deviation should be referred to the project board for a decision.

Answer:

D

Explanation:

Reference https://www.prince2primer.com/project-board-and-project-manager-prince2-controls/

Question 2

Question Type: MultipleChoice

The change control approach defines how products should be controlled and protected during the project. The accreditation of the 'classroom-based training materials' was planned to take place during stage 2. At the end of the stage, the configuration item record shows that the 'classroom-based training materials' have been accredited. However, the project manager decides to request an audit of the product as well.

Is this appropriate, and why?

Options:

A- Yes, because the project should verify that the recorded status reflects the actual status of the products.

B- Yes, because the change control approach should specify how the configuration item records are approved.

C- No, because the project manager should ensure that the change control approach is tailored to the project.

D- No, because the issue management and change control procedures can be treated as separate, but related, procedures.

Answer:

B

Question 3

Question Type: MultipleChoice

The Sales Director would like to add a new company logo to the 'marketing material'. The change to the project scope has been approved by the project board. It is expected to delay product and stage completion date by 3 days and cost 900. The stage 2 cost tolerance of +1,000 has not been used. The change budget of 500 has not been used.

Which option describes how this change should be funded?

Options:

A- 400 of the stage 2 cost tolerance and the 500 change budget should be used.

B- 900 needed for the change should be taken from the stage 2 cost tolerance.

C- 900 of additional funding will need to be requested to pay for the change.

D- 400 will need to be requested in addition to the 500 change budget.

Answer:

D

Question 4

Question Type: MultipleChoice

The project is using PRINCE2's recommended risk management procedure. In the 'identify' step, a risk was recorded in the risk register: "If the 'accredited classroom-based course' is delayed, there is a threat that work on the 'e-learning course' will be delayed, resulting in the 'accredited e-learning course' not being ready for the 'pilot courses'."

In the 'implement' step, a risk response was decided: "Work will start incrementally on the 'e-learning course' whenever a part of the 'classroom-based training materials' gains accreditation".

Is this appropriate, and why?

Options:

A- Yes, because delivering incrementally will reduce the impact of the threat.

B- Yes, because a risk response needs to be implemented for this major threat.

C- No, because risks responses should be identified as part of the 'plan' step.

D- No, because a risk action should be allocated to implement a response.

Answer:

B

Question 5

Question Type: MultipleChoice

During previous projects, stakeholders became confused when using a number of separate project registers. Therefore, when preparing the risk management approach, the project manager created a risk register template and added it to an integrated project register. This register is a spreadsheet that includes project assumptions, issues, dependencies, and now risks, on separate pages.

Is this appropriate for a risk register, and why?

Options:

A- Yes, because the project registers should be tailored to meet the needs of the organization.

B- Yes, because risks are often identified as a result of issues being raised.

C- No, because an integrated project register should include the quality register as well.

D- No, because assumptions and dependencies are sources of risk.

Answer:

C

Explanation:

Reference http://prince2.wiki/Quality_Register_Template

Question 6

Question Type: **MultipleChoice**

A change authority has been appointed for the project. During the development of the 'classroom-based training material', a large number of changes were proposed to the design of the 'e-learning course'. Therefore, the change authority has decided to use the Moscow technique to prioritize changes based on the impact they will have on completing each stage on time.

Is this an appropriate application of the Moscow technique, and why?

Options:

A- Yes, because it should be used to prioritize change based on the estimated impact on time.

B- Yes, because it is a prioritization technique that should be used to prioritize a product's quality criteria.

C- No, because it should define scope tolerances, supporting the management by exception principle.

D- No, because it should be used to prioritize change based on the project's business justification.

Answer:

A

Explanation:

Reference https://en.wikipedia.org/wiki/MoSCoW_method

Question 7

Question Type: MultipleChoice

The project is part of a program to develop more training courses that respond to new legislation. The project manager has requested that project support be made available from the program. As a result, the executive has confirmed that this will be carried out by the

program office.

Is this appropriate, and why?

Options:

A- Yes, because the program office should provide support to projects, if requested.

B- Yes, because the project support role is not optional and must be provided.

C- No, because the project manager should take on project support responsibilities.

D- No, because program and project team structures need to be separate.

Answer:

A

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