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Shared by Juarez on 22-03-2024

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Question 1

Which statement is true about Lean-Agile development and contracting?

Options:

A- Quality is built-in through collaboration and automation

B- They are based on a foundation of compliance

C- Lean-Agile development contracts eliminate change orders

D- Lean-Agile development cannot be acquired with a fixed price contract

Answer:

A

Explanation:

The true statement about Lean-Agile development and contracting is A. Quality is built-in through collaboration and automation. Lean-Agile development is an iterative and incremental approach to software development that emphasizes flexibility, adaptability, and

continuous improvement. Quality is not something that is added at the end of the development cycle, but rather something that is embedded throughout the process. Lean-Agile teams collaborate with customers and stakeholders to define clear and testable acceptance criteria for each work item.They also use automation tools to perform frequent testing, integration, and deployment of the software, ensuring that the solution meets the quality standards and compliance requirements12.

1:Advanced Topic - Agile Contracts - Scaled Agile Framework2:Government - Building in Quality and Compliance - Scaled Agile Framework

Question 2

Question Type: MultipleChoice

What is the Manifesto for Agile Software Development?

Options:

A- A set of four values and twelve principles that help organizations implement systems thinking

B- A shared set of values and principles intended to improve software development

C- A value system that only applies to software development

D- A set of practices that originated from Scrum

Answer:

B

Explanation:

The Manifesto for Agile Software Development, also known as the Agile Manifesto, is a shared set of values and principles intended to improve software development1. The Agile Manifesto was created in 2001 by a group of 17 software practitioners who wanted to find a better way of developing software than the traditional, documentation-driven, and heavyweight processes.The Agile Manifesto states four values and twelve principles that guide the agile approach to software development, which emphasizes individuals and interactions, working software, customer collaboration, and responding to change2.The Agile Manifesto is not a specific methodology or practice, but rather a philosophy that can be applied to various agile frameworks, such as Scrum, Kanban, XP, and SAFe3.

1:Manifesto for Agile Software Development2:What is the Agile Manifesto? | Agile Principles and Values - ProductPlan3:The Agile Manifesto - Project Management Institute

Question 3

Question Type: MultipleChoice

What is an attribute of a high-performing team?

Options:

A- Slow, steady results

B- Strong dependency within the team

C- Healthy conflict

D- An empowered project manager

Answer:

C

Explanation:

An attribute of a high-performing team is healthy conflict. Healthy conflict means that the team members are able to express their diverse opinions, perspectives, and ideas in a constructive and respectful way. They also listen to each other, seek to understand different viewpoints, and resolve disagreements through consensus or compromise.Healthy conflict fosters creativity, innovation, and learning within the team, and helps the team to deliver better solutions that meet the customer and stakeholder needs12.

1:Creating High Performing Teams of Teams - Scaled Agile Framework2:4 Qualities of High Performing Teams You Must Know! | Turing

Question 4

What is the appropriate Lean action to take once all of the expected value of an Epic has been delivered, even if all of the planned Features have not been completed?

Options:

A- Close the Epic

B- Initiate an early re-compete

C- Finish all of the Features since they were included in the contract

D- Continue building Features until the contract can be modified

Answer:

A

Explanation:

The appropriate Lean action to take once all of the expected value of an Epic has been delivered, even if all of the planned Features have not been completed, is to close the Epic1. This means that the Epic Owner declares that the epic is done and no further work is required. Closing the epic frees up the resources and budget that were allocated to it, and allows the teams to focus on other value streams and initiatives.Closing the epic also enables the Epic Owner to measure the actual outcomes and benefits of the epic, and compare them with the expected ones in the Lean business case2. Closing the epic does not mean that the solution is fixed and cannot be changed or improved later.It simply means that the current hypothesis of the epic has been validated or invalidated, and that further work can be initiated as new epics or features if needed3.

1:Epic - Scaled Agile Framework2:Epic - Scaled Agile Framework3:Epic - Scaled Agile Framework

Question 5

Question Type: **MultipleChoice**

What are two attributes of high-performing teams? (Choose two.)

Options:

A- Experience mutual trust

B- High-performing teams can be larger than the typical Agile team

C- They are self-organizing

D- High-performing teams do not require the assistance of a Scrum Master

E- Members of the team value uniformity

Answer:

A, C

Explanation:

Two attributes of high-performing teams are:

They experience mutual trust. High-performing teams trust each other to deliver quality work, to support each other, and to resolve conflicts constructively. They also trust their leaders to provide clear direction, feedback, and empowerment.Trust is the foundation of effective collaboration and communication within and across teams12.

They are self-organizing. High-performing teams are able to plan and execute their work without excessive supervision or micromanagement. They have the autonomy and authority to make decisions that affect their work, and they hold themselves accountable for the outcomes.They also continuously inspect and adapt their processes and practices to improve their performance3

Question 6

An agency performs development using contractors. Who is responsible for designating a story as 'Complete' based on acceptance criteria?

Options:

A- The government Product Owner

B- The vendor program manager

C- The government contracting officer

D- The team

Answer:

A

Explanation:

The government Product Owner is responsible for designating a story as 'Complete' based on acceptance criteria1.The Product Owner is the primary representative of the customer and stakeholder needs, and has the authority to accept or reject the work done by the team2. The Product Owner reviews the acceptance criteria for each user story and verifies that they are met by the working software.The Product Owner also ensures that the work meets the definition of done, which is a shared understanding of the quality

standards for the team3.

1:Government - Building in Quality and Compliance - Scaled Agile Framework2:Product Owner - Scaled Agile Framework3:When is a User Story "Done?"--- Acceptance Criteria and the Definition of "Done" [Article] | Treehouse Blog

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