Scaled Agile SAFe-RTE Practice Questions

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Question 1

Question Type: MultipleChoice

Which SAFe Core Competency incorporates guidance on coordinating trains and suppliers?

Options:

A- Enterprise Solution Delivery
B- Business Agility
C- Measure and Grow
D- Lean Portfolio Management

P2P exams

Answer:

A

Explanation:

TheEnterprise Solution Deliverycompetency of SAFe is specifically designed to provide guidance on how to build and evolve large, complex solutions. It includes principles and practices for coordinating and aligning multiple Agile Release Trains (ARTs) and suppliers within a value stream.This competency ensures that all parties are working towards a shared business and technology mission, using coordinated Vision, Backlogs, and Roadmaps with shared Program Increments (PIs) and synchronization points12.It is one of the seven core competencies that are essential for achieving Business Agility within the SAFe framework1.

P2P exams

Question 2

Question Type: MultipleChoice

Why is the problem-solving workshop more effective than traditional lessons learned documents?

Options:

A- Collaboration over documentation is a key recommendation of the Agile Manifes-to
B- Workshops are more engaging than document writing
C- It makes improvements actionable through backlog items for the next Program Increment

Answer:

C

Explanation:

The problem-solving workshop is more effective than traditional lessons learned documents because it directly translates improvements into actionable backlog items for the next Program Increment (PI). This approach aligns with the SAFe principle of relentless improvement and the Agile Manifesto's emphasis on collaboration and working solutions.

Actionable Outcomes: The workshop format ensures that the improvements identified are not just discussed but are also captured as backlog items, making them actionable. This contrasts with lessons learned documents, which may not always lead to immediate action or change.

Engagement and Collaboration: Workshops encourage active participation and collaboration among all ART stakeholders, which is more engaging than the passive process of writing and reading documents. This engagement leads to a deeper understanding and commitment to the improvements.

Inspect and Adapt: SAFe's Inspect and Adapt (I&A) event includes a problem-solving workshop where the current state of the Solution is demonstrated and evaluated1. This structured approach helps identify improvement backlog items in a collaborative environment.

Continuous Learning Culture: SAFe fosters a continuous learning culture where regular reflection and adaptation are key.The problem-solving workshop is a practical application of this principle, ensuring that lessons learned are immediately incorporated into the ART's way of working1.

Lean-Agile Principles: The workshop embodies Lean-Agile principles by promoting face-to-face communication and immediate feedback, which are more effective for problem-solving than asynchronous document reviews.

In summary, the problem-solving workshop's effectiveness lies in its ability to foster collaboration, engage stakeholders, and produce tangible, actionable items that drive continuous improvement within the ART.

Question 3

Question Type: MultipleChoice

What foundational issue most often leads to team dysfunction?

Options:

A- Absence of trust
B- Weak Lean-Agile leadership
C- Fear of conflict
D- Lack of commitment

Answer:

A

Explanation:

The foundational issue that most often leads to team dysfunction is the absence of trust. In the context of SAFe, trust is a critical component of an effective Agile Release Train (ART). Without trust, teams may not effectively collaborate, which can lead to various dysfunctions such as fear of conflict, lack of commitment, avoidance of accountability, and inattention to results.

Trust and the SAFe Framework: SAFe emphasizes the importance of trust among team members and between teams and management. Trust is essential for creating an environment where team members feel safe to take risks, communicate openly, and work towards common goals.

Impact on PI Planning: During Program Increment (PI) planning, trust enables teams to be open about challenges and dependencies, ensuring that issues are addressed and that the plan is realistic and achievable.

Role of the RTE: The Release Train Engineer (RTE) plays a pivotal role in fostering trust within the ART. By acting as a servant leader and coach, the RTE helps resolve conflicts, facilitates collaboration, and supports teams in delivering value.

Continuous Improvement: Trust is also vital for the relentless improvement process within SAFe. Teams that trust each other are more likely to engage in constructive dialogue and problem-solving, leading to continuous growth and improvement.

Building Trust: Trust is built through actions such as making and meeting commitments, being transparent, and creating a blame-free environment where learning from mistakes is encouraged.

In conclusion, the absence of trust is the most significant issue leading to team dysfunction, and it is addressed throughout the SAFe framework by encouraging transparency, servant leadership, and a culture of continuous learning and improvement.

Question 4

Question Type: MultipleChoice

Why would a Release Train Engineer use an Iteration and Program Increment Calendar?

Options:

A- To know the cycle time between important team and train events
B- To ensure that key ceremonies don't conflict with non-SAFe ceremonies
C- To create a BVIR of the important team and ART milestones
D- To visualize the Agile Release Train's cadence and synchronization

Answer:

D

Explanation:

A Release Train Engineer (RTE) uses an Iteration and Program Increment (PI) Calendar to visualize the Agile Release Train's cadence and synchronization. This calendar is a critical tool in SAFe for planning and tracking the events and milestones of a PI. It helps in aligning the team with the ART's schedule, ensuring that all teams are working in sync and that key events such as PI Planning, Iterations, and Inspect and Adapt sessions are conducted at regular intervals.The calendar serves as a visual aid to manage the flow of value through the ART by providing a clear view of the PI timebox, which typically includes four development Iterations followed by one Innovation and Planning (IP) Iteration1.By using this calendar, the RTE can facilitate a smooth and coordinated execution of the PI, which is essential for achieving the goals set out in the PI Objectives23.

Question 5

Question Type: MultipleChoice

How can a ReleaseTrain Engineer be aware of employee satisfaction?

Options:

A- Gather employee Metrics immediately after the Agile Release Train launches
B- Address and resolve any problems areas
C- Conduct an employee Net Promoter Score survey
D- Survey full-time employees

Answer:

C

Explanation:

The Release Train Engineer (RTE) in SAFe is responsible for facilitating ART events and processes, and part of this role involves understanding and improving team and employee satisfaction.One effective method for assessing employee satisfaction within an organization is through the use of an employee Net Promoter Score (eNPS) survey1. This survey measures the willingness of employees to recommend their workplace to friends and acquaintances.An eNPS survey is a tool that can provide insights into employee loyalty and satisfaction, which aligns with the RTE's responsibility to create an environment that motivates employees and keeps them healthy2.By conducting such surveys, the RTE can gather valuable feedback, identify areas of improvement, and take action to enhance the overall work environment, thereby supporting the teams in delivering value1.

Question 6

Question Type: MultipleChoice

What is one way Kanbans are used in SAFe?

Options:

A- To manage queue length
B- To manage runway cadence
C- To manage Program Increment (Pl) Objectives

Answer:

A

Explanation:

Kanban is a visual management tool used in SAFe to help Agile teams visualize their workflow and manage the status of work items at various stages of development. One of the primary ways Kanban is utilized within SAFe is to manage Work-In-Progress (WIP) limits.By doing so, teams can effectively control the queue length, ensuring that work items are processed in a timely manner and that the flow of work is optimized for efficiency2.This method aligns with the Lean-Agile principles of SAFe, which emphasize the importance of visualizing work, limiting WIP, and

achieving a sustainable pace for the team's work3.

Question 7

Question Type: MultipleChoice

What is a key characteristic lean-agile leaders need to have when implementing SAFe?

Options:

A- Ensuring compliance with process standards
B- Understanding and exhibiting the values, principles and practices
C- Emphasizing the enterprise objectives and KPIs
D- Keeping roadmaps to no more than a single PI

Answer:

B

Explanation:

Lean-Agile leaders are essential for the successful implementation of the Scaled Agile Framework (SAFe).A key characteristic they need to have is the understanding and exhibition of SAFe's values, principles, and practices1.

Lean-Agile leadership involves driving and sustaining organizational change and operational excellence by empowering individuals and teams to reach their highest potential.Leaders achieve this by leading by example; learning and modeling SAFe's Lean-Agile mindset, values, principles, and practices; and leading the change to a new way of working1.

The Lean-Agile Leadership competency is one of the seven core competencies of Business Agility, which is essential to achieving Business Agility. Leaders are responsible for the adoption, success, and ongoing improvement of Lean-Agile development. They have the authority to change and continuously improve the systems that govern how work is performed.Moreover, they create an environment that encourages high-performing Agile teams to flourish and produce value1.

In summary, Lean-Agile leaders must internalize and model leaner ways of thinking and operating so that team members will learn from their example, coaching, and encouragement.This is more than just supporting the transformation; it's about actively leading the change and guiding the activities necessary to understand and continuously optimize the flow of value through the enterprise1.

Question 8

Question Type: MultipleChoice

Product Management is responsible for which activity?

Options:

A- Establishing an architectural vision for the Agile Release Release Train
B- Defining Program Backlog content
C- Prioritizing the Portfolio Backlog

Answer:

B

Explanation:

Within the SAFe framework, Product Management has a pivotal role in defining the content of the Program Backlog. This involves the following key activities:

Curating and prioritizing the team backlog: Product Management is responsible for detailing and prioritizing the work items in the team backlog to ensure that the most valuable and necessary work is ready for implementation1.

Deciphering features into implementable user stories: They break down complex features into smaller, more manageable user stories that can be completed by the development teams within an iteration1.

Clarifying story specifics and ensuring that the team grasps them: Product Management works closely with the teams to ensure that there is a shared understanding of what each user story entails and what the acceptance criteria are1.

Validating stories against the Definition of Done (DoD): They ensure that the user stories meet the team's Definition of Done, which is a shared understanding of what it means for work to be complete1.

Collaborating with stakeholders, including Product Management, to maintain a clear product vision: Product Management collaborates with various stakeholders to align the team's work with the overall product vision and strategic goals1.

These activities are essential for maintaining a healthy Program Backlog, which is a critical component for the successful delivery of value through Agile Release Trains (ARTs) in the SAFe framework.

Question 9

Question Type: MultipleChoice

What is the most accurate definition of DevOps?

Options:

A- A set of tools and processes that govern how code is deployed
B- A process that provides visibility to impediments between writing code and deliv-ering value
C- A mindset, culture, and set of technical practices that emphasizes close coopera-tion to provide value to the Customer
D- A method that ensures Operations works with Development every day to deliver value

Answer:

C

Explanation:

DevOps is defined within the SAFe framework as a mindset, a culture, and a set of technical practices. It is not just a set of tools or a single process, but rather a combination of cultural philosophies, practices, and tools that increases an organization's ability to deliver applications and services at high velocity. This definition aligns with option C, which emphasizes the importance of close cooperation between development and operations teams to provide value to the customer.

The SAFe framework further elaborates that DevOps is part of the Agile Product Delivery competency and is essential for a Continuous Delivery Pipeline (CDP). It helps break down organizational silos and enables the fast flow of planned work into production, while achieving stability, reliability, availability, and security.The goal of DevOps is to deliver value whenever there is a business need, and it is supported by the CALMR approach---Culture, Automation, Lean-flow, Measurement, and Recovery---which guides the implementation of DevOps in a SAFe enterprise1.

Question 10

Question Type: MultipleChoice

What does an ART planning board support?

Options:

A- ART predictability
B- Feature delivery
C- Problem-solving
D- Business Value assignment

Answer:

B

Explanation:

An ART planning board supports Feature delivery. It is used during PI Planning and throughout the PI to visualize and manage the delivery of Features, including tracking dependencies and integration points between teams, thereby facilitating coordinated effort across the ART.

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