Scaled Agile SAFe-SASM Practice Questions

Shared by Baker on 26-10-2026

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Question 1

Question Type: MultipleChoice

When is collaboration with System Architects and the Systems Team likely to have the greatest impact on Solution development?

Options:

A- At the System Demo
B- At the Inspect and Adapt event
C- During the daily stand-up
D- During PI Planning

Answer:

D

Explanation:

Collaboration with System Architects and the Systems Team is likely to have the greatest impact on Solution development during PI Planning. This is the time when teams plan their work for the upcoming Program Increment, and involving System Architects and the Systems Team can ensure that architectural considerations, dependencies, and technical requirements are properly addressed. Their input helps align the technical direction with business goals, identify potential risks, and plan for the necessary enablers and infrastructure needed to support the development efforts.

SAFe Scrum Master Reference

SAFe PI Planning guidelines

SAFe 5.0 framework: roles of System Architects and Systems Teams in PI Planning

Question 2

Question Type: MultipleChoice

What is the purpose of the Large Solution level in SAFe?

Options:

A- To coordinate the work of multiple Agile Teams on the Agile Release Train (ART)
B- To regulate large batch delivery across multiple ARTs at the Solution level
C- To coordinate multiple Agile Release Trains that develop the same Solution
D- To create large Portfolio-level Solutions that the ART can use to create organizational alignment

Answer:

C

Explanation:

Large Solution Level in SAFe: This level is designed for enterprises where multiple Agile Release Trains (ARTs) and suppliers collaborate to build and deploy complex solutions that require coordination beyond a single ART.

Purpose: The Large Solution level provides the practices, roles, and artifacts necessary to coordinate the efforts of multiple ARTs:

Solution Train: A structure that manages the delivery of large solutions, aligning the efforts of multiple ARTs.

Solution Management and Solution Architect/Engineer: Roles responsible for defining the solution's vision, roadmap, and architecture.

Solution Backlog and Solution Kanban: Tools to manage and prioritize work across multiple ARTs.

Coordination: The primary focus is on ensuring that all ARTs are aligned, integrated, and delivering cohesive, high-quality solutions.

SAFe Scrum Master Reference:

The SAFe framework details the Large Solution level and its role in coordinating the efforts of multiple ARTs to deliver complex, enterprise-level solutions.

Question 3

Question Type: MultipleChoice

A Scrum Master is asked to help an Agile Release Train that has struggled through multiple Pls. They just finished the second Iteration in the current PI and have nothing to show at the System Demo. The ART stakeholders are concerned. What should be done?

Options:

A- Stop working on any new functionality and fully integrate and test the system; adjust scope based on what is learned
B- Have every team demonstrate their team increment to the stakeholders separately in the team branch
C- Find a vendor that specializes in integrating system increments from multiple teams
D- Re-architect the system so that there are no dependencies between the teams; integration is not required at this time

Answer:

A

Explanation:

Problem Statement: The ART has nothing to show at the System Demo, indicating potential issues with integration, quality, or coordination among teams.

Recommended Action: Stopping new development work to focus on integrating and testing the system allows the team to identify and resolve integration issues, ensuring that the system is in a stable state.

Scope Adjustment: Based on what is learned during integration and testing, the scope can be adjusted to focus on delivering a coherent and functional system increment.

SAFe Scrum Master Reference:

SAFe emphasizes the importance of a stable, integrated system increment to demonstrate progress and ensure quality. Addressing integration issues promptly is crucial for maintaining stakeholder confidence and delivering value.

Question 4

Question Type: MultipleChoice

Lee is a developer on the team. At every daily stand-up Lee reports, "Yesterday, I worked on indexing. Today, I will work on indexing. I have no impediments." What coaching should the Scrum Master provide Lee to improve the team's visibility into his work?

Options:

A- Ask the team to break Lee's Stories into tasks for better understanding
B- Assign another team member to assist Lee with indexing and ask Lee to start a different piece of work
C- Tell Lee to pair with another team member
D- Have Lee discuss his progress in the context of the Iteration goals

Answer:

D

Explanation:

The Scrum Master should coach Lee to discuss his progress in the context of the Iteration goals. By framing his updates around how his work contributes to the broader objectives of the iteration, Lee can provide the team with better visibility into his progress and the impact of his work. This approach encourages team members to think beyond individual tasks and understand how their efforts align with the team's goals, fostering greater collaboration and accountability.

SAFe Scrum Master Reference

SAFe Principles: focusing on outcomes and aligning individual efforts with team goals

SAFe 5.0 framework: effective daily stand-up practices

Question 5

Question Type: MultipleChoice

How can a Scrum Master help the team remain focused on achieving their Iteration goals?

Options:

A- By supporting the rules of the team process
B- By leading a team's efforts in relentless improvements
C- By eliminating impediments
D- By exhibiting Lean-Agile Leadership

Answer:

C

Explanation:

One of the key responsibilities of a Scrum Master is to help the team stay focused on their Iteration goals. This involves removing any obstacles or impediments that may hinder their progress. By eliminating impediments, the Scrum Master ensures that the team can work more efficiently and effectively, thereby maintaining their focus on achieving the goals set for the iteration.

Steps to eliminate impediments include:

Regularly communicating with the team to identify any obstacles they are facing.

Collaborating with stakeholders and other teams to resolve issues quickly.

Ensuring that any identified impediments are documented and tracked until they are resolved.

Facilitating problem-solving sessions and using techniques such as root cause analysis to address underlying issues.

By proactively removing these barriers, the Scrum Master supports the team in maintaining a steady and uninterrupted workflow, which is crucial for meeting iteration goals.

SAFe Scrum Master Reference

SAFe Scrum Master Role and Responsibilities

The 2020 Scrum Guide: Scrum Guide 2020

Principles of Lean-Agile Leadership in SAFe: focusing on continuous improvement and supporting the team in overcoming obstacles.

Question 6

Question Type: MultipleChoice

Which statement is true about refactoring code?

Options:

A- It is represented in prioritized backlog items used to build the Architecture Runway
B- It involves small changes that keep the code's external behavior intact
C- It increases technical debt
D- It changes the system's functionality

Answer:

B

Explanation:

Refactoring code involves making small, incremental changes to the internal structure of the code without altering its external behavior. The goal of refactoring is to improve code readability, maintainability, and performance while ensuring that the functionality remains unchanged. This practice helps in reducing technical debt, enhancing the quality of the codebase, and making future changes easier and less error-prone.

SAFe Scrum Master Reference

SAFe Agile Principles: continuous improvement and refactoring

SAFe 5.0 framework: best practices for maintaining high-quality code through refactoring

Question 7

Question Type: MultipleChoice

What is one outcome of an integration point?

Options:

A- It provides an opportunity to pivot the course of action
B- It extends the length of time of an Iteration
C- It provides the opportunity to release code
D- It aligns with a phase-gate milestone

Answer:

A

Explanation:

Integration points in agile development serve as critical junctures where progress is reviewed, and decisions can be made on whether to continue on the current path or pivot based on new information.

Integration Points: Regular integration points help in verifying progress, ensuring alignment

with objectives, and assessing whether the current approach is delivering the desired outcomes.

Pivot or Persevere: These points provide the opportunity to pivot if necessary. Teams can change their course of action based on feedback, new insights, or changing requirements, ensuring that the final product meets the needs effectively.

Risk Mitigation: Regular integration reduces the risk of late discovery of issues and ensures that the product evolves in a way that adds value continuously.

SAFe Scrum Master Reference:

SAFe Advanced Scrum Master Training Material, Chapter on Iteration Execution.

Question 8

Question Type: MultipleChoice

Which statement is true about batch size, lead time, and utilization?

Options:

A- Higher team member utilization leads to longer lead times
B- There is no direct relationship between lead time and utilization
C- As batch size increases, lead time decreases
D- There is no direct relationship between lead time and batch size

Answer:

A

Explanation:

Utilization refers to the percentage of a team's capacity that is being used. When team members are highly utilized (i.e., their capacity is nearly fully booked), it often leads to longer lead times. This is because:

High utilization reduces the team's flexibility to handle new or unexpected work.

It can cause bottlenecks as individuals or teams become overburdened with tasks.

There is less room for managing variability, leading to delays and increased cycle times.

In contrast, lower utilization rates typically allow for more flexibility and quicker response times, reducing lead times. Therefore, higher utilization generally results in longer lead times

due to increased bottlenecks and reduced capacity to handle new tasks efficiently.

SAFe Scrum Master Reference

SAFe Advanced Scrum Master learning materials

Principles of Lean-Agile development: optimizing flow by managing queue lengths and reducing batch sizes to improve lead times and throughput.

Question 9

Question Type: MultipleChoice

How is team performance calculated in SAFe?

Options:

A- The ratio of tasks planned to tasks completed
B- The ratio of business value achieved to business value planned for the PI
C- The ratio of Story points completed to Story points planned in the PI
D- Team member utilization as a percentage of total capacity

Answer:

C

Explanation:

Team Performance Measurement: In SAFe, one of the key metrics for measuring team performance is the ratio of Story points completed to Story points planned in the Program Increment (PI).

Story Points: Represent the effort required to complete user stories. By comparing planned and completed Story points, teams can gauge their ability to deliver on commitments.

Purpose: This metric helps in assessing how well the team is performing relative to their planned objectives, identifying areas for improvement, and making adjustments for future PIs.

SAFe Scrum Master Reference:

SAFe provides guidance on using Story points and other metrics to measure team performance and drive continuous improvement.

Question 10

Question Type: MultipleChoice

What are the benefits of organizing teams around Features?

Options:

A- Teams can avoid decomposing Features into Stones
B- There are fewer dependencies between teams
C- It enables specialized skill sets to be used
D- It eliminates the need for a dependency board

Answer:

B

Explanation:

Organizing teams around Features can significantly reduce dependencies between teams. When teams are aligned to deliver specific features, they have more autonomy and can work more independently, without needing to wait for other teams to complete their parts. This alignment minimizes coordination and dependency management overhead, enabling faster and more efficient delivery. It also allows teams to focus on delivering end-to-end functionality, which enhances the quality and coherence of the product.

SAFe Scrum Master Reference

SAFe 5.0 framework: principles of organizing teams around features to reduce dependencies

SAFe Agile Teams: benefits of feature-based team organization

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