Scaled Agile SAFe-SPC Practice Questions

Shared by Riggs on 26-10-2026

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Question 1

Question Type: MultipleChoice

When is the ROAM technique used to categorize ART PI risks during PI Planning?

Options:

A- During the draft plan review
B- After the final plan review
C- During the final plan review
D- During the management review and problem-solving meeting

Answer:

C

Explanation:

The ROAM (Resolved, Owned, Accepted, Mitigated) technique is used to categorize and address PI risks during the final plan review at PI Planning. Teams and stakeholders collaboratively ROAM the identified risks to ensure alignment and transparency before the confidence vote.

SAFe 6.0, ''PI Planning'' (ROAM Risks in Final Plan Review)

SPC 6.0 Guide, ''Launching an Agile Release Train''

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Question 2

Question Type: MultipleChoice

WSJF is recommended for prioritizing the Team Backlog.

Options:

A- True
B- False

Answer:

B

Explanation:

WSJF (Weighted Shortest Job First) is a prioritization method recommended by SAFe for use at the Program and Portfolio levels, especially for prioritizing Features and Epics. At the Team level, backlog items (Stories) are generally prioritized based on local context, dependencies, and feedback, not through WSJF.

''WSJF is the recommended approach for prioritizing the Program Backlog (Features). It is generally not used for the Team Backlog (Stories), which are usually prioritized in collaboration with the Product Owner based on iteration goals, dependencies, and value.''

(Source: SAFe 6.0 SPC Guide, 'Establishing Team and Technical Agility' module; Team Backlog section.)

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Question 3

Question Type: MultipleChoice

Understanding the full Value Stream allows you to focus on the delays.

Options:

A- True
B- False

Answer:

A

Explanation:

SAFe 6.0 emphasizes that understanding the entire Value Stream is essential for identifying and addressing delays and inefficiencies. By visualizing the Value Stream, organizations can pinpoint where delays, bottlenecks, and waste occur, allowing them to focus improvement efforts precisely where they matter most.

'Mapping the Value Stream enables organizations to identify where the delays occur and focus on removing them, thus improving the flow of value to the customer.'

(Source: SAFe 6.0 SPC Guide, 'Thriving in the Digital Age and Business Agility' module; Value Stream Mapping in the SAFe 6.0 framework.)

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Question 4

Question Type: MultipleChoice

What is the purpose of Solution Intent?

Options:

A- Record and communicate the necessary requirements and design decisions.
B- Create a comprehensive design document for approval before development begins.
C- Provide an up-front and static definition of the system's design.

Answer:

A

Explanation:

Solution Intent in SAFe is the ''single source of truth'' for requirements, design decisions, and tests. It is evolving and just-in-time, not up-front or static, and communicates what the solution is intended to do and how it is intended to do it.

''Solution Intent records and communicates the current and intended requirements, design decisions, and tests for the solution.''

(Source: SAFe 6.0 Framework: Solution Intent)

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Question 5

Question Type: MultipleChoice

What activity occurs during the program Inspect and Adapt workshop?

Options:

A- PI Predictability Measure update.
B- Roadmap update
C- Team Iteration Demo
D- Biweekly System Demo
E- Iteration Metrics update

Answer:

A

Explanation:

The Inspect and Adapt (I&A) workshop is a regular, program-level event at the end of each Program Increment (PI). One of the key activities in this workshop is updating the PI Predictability Measure, which assesses how well teams and the ART delivered on their PI Objectives. This measure is reviewed and discussed to help the ART improve planning and delivery in future PIs.

While the I&A event also includes a PI System Demo and a Retrospective/Problem-Solving Workshop, the Team Iteration Demo (C) and Iteration Metrics update (E) are typically performed at the team level throughout the PI, not specifically during the I&A. Roadmap updates (B) and Biweekly System Demos (D) are other ongoing events outside the I&A workshop.

SAFe 6.0 Website: Inspect and Adapt

SPC 6.0 Guide: ''Teams collectively assess PI Predictability and use these insights for improvement.''

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Question 6

Question Type: MultipleChoice

(Select 3) Which of the following have acceptance criteria?

Options:

A- Business Capabilities
B- Portfolio Enabler Epics
C- Strategic Themes
D- Enabler Features
E- Spikes
F- Program Epics

Answer:

A, D, F

Explanation:

A . Business Capabilities: In SAFe, Capabilities (including Business Capabilities) are large solution behaviors that have acceptance criteria to ensure they are fully defined and testable.

D . Enabler Features: All Features, including Enabler Features, require acceptance criteria to clarify when the Feature is done.

F . Program Epics: Epics require acceptance criteria to define the conditions for completion and evaluation.

Portfolio Enabler Epics (B) have a higher-level definition and are not typically assigned granular acceptance criteria. Strategic Themes (C) and Spikes (E) do not have acceptance criteria; Spikes are research items.

SAFe 6.0 Website: Features and Capabilities

SPC 6.0 Guide: ''Each Feature, Capability, and Epic should have clear acceptance criteria.''

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Question 7

Question Type: MultipleChoice

Why is capacity allocation important in SAFe?

Options:

A- So that team members collaborate better.

B- So that the team is able to meet its Iteration Goals.
C- So that teams continuously invest in the Architectural Runway.
D- It helps resolve conflicts between Feature teams and component teams.
E- So that the work can be better estimated.

Answer:

C

Explanation:

Capacity allocation in SAFe is the explicit allocation of a portion of backlog capacity to Enablers, which include activities like building or maintaining the Architectural Runway. This ensures that teams continuously invest in infrastructure and architectural work needed for sustainable development, rather than focusing solely on immediate feature delivery.

''Capacity allocation ensures that a portion of team and ART resources is always dedicated to Enabler work, such as building the Architectural Runway, allowing the enterprise to invest in future capabilities while delivering current value.''

(Source: SAFe 6.0 Framework: Capacity Allocation; SPC 6.0 Guide ''Building Solutions with Agile Product Delivery'')

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Question 8

Question Type: MultipleChoice

What is one benefit of creating the implementation plan as a three PI rolling roadmap?

Options:

A- It provides leaders with certainty around the implementation plan
B- It ensures all implementation plan decisions are centralized
C- It enables incremental implementation
D- It ensures all capacity is used for implementation activities

Answer:

C

Explanation:

A three PI rolling roadmap is designed to enable incremental implementation. This approach allows organizations to adjust plans based on feedback and learning, rather than committing to a fixed long-term plan, and supports a Lean-Agile mindset for large-scale change.

SAFe 6.0, ''Implementation Roadmap'' (Three PI Rolling Roadmap)

SPC 6.0 Guide, ''Leading the Change''

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Question 9

Question Type: MultipleChoice

What is Cost of Delay?

Options:

A- Cost incurred when system integration appears too late in the PI.
B- Opportunity cost and deferred revenue.
C- Penalty for nonperformance.
D- Cost of not addressing risk early on.

Answer:

B

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Explanation:

Cost of Delay is the economic impact of delaying or deferring work. It combines opportunity cost and potential revenue lost due to not delivering value sooner. It is a key metric for prioritizing work in SAFe.

SAFe 6.0 Website: WSJF and Cost of Delay

Question 10

Question Type: MultipleChoice

(Select 2) The SAFe Economic Framework guides Value Stream investment decisions by: _____.

Options:

A- Prioritizing work by ROI.
B- Requiring lightweight business cases for Epics.
C- Empowering the Product Owners to sequence the Value Stream Backlog.
D- Finding Value Streams.

Answer:

A, B

Explanation:

The SAFe Economic Framework supports investment decisions through:

Prioritizing work by ROI (A): Economic prioritization techniques (such as WSJF or ROI) ensure the highest value work is prioritized.

Requiring lightweight business cases for Epics (B): This ensures sound economic reasoning and justification before large investments are made.

Empowering Product Owners to sequence the Value Stream Backlog (C) is not a portfolio-level economic framework action. Finding Value Streams (D) is part of the implementation roadmap, not ongoing investment decisions.

''The Economic Framework guides decisions by requiring business cases and prioritizing work using economic factors such as ROI.''

(Source: SAFe 6.0 Framework: Economic Decision Making; SPC 6.0 Guide ''Exploring Lean Portfolio Management'')

Question 11

Question Type: MultipleChoice

(Select 2) What would you examine when identifying Value Streams in an enterprise moving to SAFe?

Options:

A- The project cost accounting procedures in place.
B- The internal departments which are supported.
C- The number of ARTs which would be contained in the Portfolio.
D- The current products which the company sells.

Answer:

B, D

Explanation:

When identifying Value Streams, SAFe recommends looking at how value flows to the customer. This typically means analyzing:

The internal departments which are supported (B): Understanding which departments contribute to the delivery of value helps map operational and development value streams.

The current products which the company sells (D): Products are often a clear indicator of value delivery. Mapping products helps trace value from concept to customer.

Options A and C are not primary criteria for identifying value streams. Project cost accounting (A) is financial and administrative, and number of ARTs (C) is a result of value stream identification, not an input.

SAFe 6.0 Website: Identify Value Streams and ARTs

SPC 6.0 Guide: ''Look for existing products, solutions, and services delivered to the customer, and the people, systems, and steps involved in their flow of value.''

Question 12

Question Type: MultipleChoice

What is one issue when organizing around hierarchical functions?

Options:

A- It creates leaders at all levels
B- It creates Agile business teams
C- It moves the decisions to where the information is
D- It makes communication difficult

Answer:

D

Explanation:

Organizing around hierarchical functions often creates communication barriers, silos, and delays in decision-making. SAFe emphasizes organizing around value and cross-functional teams to address the communication and collaboration challenges inherent in traditional functional hierarchies.

SAFe 6.0, ''Organize Around Value''

SPC 6.0 Guide, ''Reaching the SAFe Tipping Point''

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Question 13

Question Type: MultipleChoice

When does the System Demo happen?

Options:

A- After the Solution Demo, but before PI Planning.
B- After every Iteration.
C- On demand.
D- After continuous integration.
E- After Pre-PI Planning.

Answer:

B

Explanation:

The System Demo is a key event in SAFe that happens at the end of every iteration. It provides an integrated view of the new features delivered by all the teams in the Agile Release Train during the most recent iteration. This demonstration allows stakeholders to evaluate the solution's progress and provide feedback.

SAFe 6.0 Website: System Demo

SPC 6.0 Guide: ''System Demos occur at the end of every iteration, providing feedback on the fully integrated solution increment.''

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