



Scrum PSPO-I Practice Questions

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Question 1

Question Type: MultipleChoice

A Scrum Master is working with a Scrum Team that has Developers in different physical locations. The Developers meet in a variety of meeting rooms and have much to do logistically (for example: reserve meeting rooms and set up conference calls) before the Daily Scrum.

What action should the Scrum Master take?

(choose the best answer)



Options:

- A- Allow the Developers to self-manage and determine for themselves what to do.
- B- Ask the Developers to alternate who is responsible for meeting setup.
- C- Set up the meeting and tell the Scrum Team that is how it will be done.
- D- Inform management and ask them to solve it.

Answer:

A

Explanation:

The Scrum Master should allow the Developers to self-manage and determine for themselves what to do because:

It respects the autonomy and empowerment of the Developers. The Developers are accountable for organizing and managing their own work, and they are the best people to decide how to conduct their Daily Scrum. The Scrum Master should not impose or dictate how the meeting should be set up or run, as that would undermine the self-organization and collaboration of the Developers.

It supports the continuous improvement and adaptation of the Developers. The Developers are expected to inspect and adapt their process and practices, and to find ways to overcome any challenges or impediments they face. The Scrum Master should not solve the problems for them, but rather facilitate their problem-solving and learning abilities.

It aligns with the role and responsibilities of the Scrum Master. The Scrum Master is responsible for promoting and supporting Scrum, and for helping everyone understand and enact Scrum theory, values, principles, and practices. The Scrum Master is not a manager or a leader of the Developers, but rather a servant-leader who enables them to work effectively.

Scrum Guide 2020, page 6: "Developers are the people in the Scrum Team that are committed to creating any aspect of a usable Increment each Sprint."

Scrum Guide 2020, page 6: "The Developers are accountable for ... organizing and managing their work."

Scrum Guide 2020, page 12: "The Developers can select whatever structure and techniques they want, as long as their Daily Scrum focuses on progress toward the Sprint Goal and produces an actionable plan for the next day of work. This creates focus and improves self-management."

Scrum Guide 2020, page 13: "The Daily Scrum is an internal meeting for the Developers. If others are present, the Scrum Master ensures that they do not disrupt the meeting."

Scrum Guide 2020, page 7: "The Scrum Master is accountable for establishing Scrum as defined in the Scrum Guide. They do this by helping everyone understand Scrum theory and practice, both within the Scrum Team and the organization."

Question 2

Question Type: MultipleChoice

For the purpose of transparency, when does Scrum say a valuable and useful Increment must be available?

(choose the best answer)

Options:

- A- At the end of every Sprint.
- B- Every 3 Sprints.
- C- Before the Release Sprint.
- D- After the Acceptance Testing phase.
- E- When the Product Owner asks to create one.

Answer:

A

Explanation:

The Scrum Guide states that 'The Increment is the sum of all the Product Backlog items completed during a Sprint and the value of the increments of all previous Sprints. At the end of a Sprint, the new Increment must be 'Done,' which means it must be in useable condition and

meet the Scrum Team's definition of 'Done.'¹ This means that a valuable and useful Increment must be available at the end of every Sprint, regardless of the release frequency or the Product Owner's request. This ensures transparency, feedback, and continuous improvement.

1: The Scrum Guide², page 14

2: The Scrum Guide

Question 3

Question Type: MultipleChoice

Which three of the following are feedback loops in Scrum?

(Select the best three answers)

Options:

- A- Sprint Review.
- B- Refinement Meeting.
- C- Daily Scrum.
- D- Sprint Retrospective.
- E- Release Planning.

Answer:

A, C, D

Explanation:

In Scrum, feedback loops are essential mechanisms that allow for inspection and adaptation at regular intervals. The three feedback loops from the options provided are:

Sprint Review (A): This is a feedback loop that occurs at the end of the Sprint to inspect the Increment and adapt the Product Backlog if needed. It involves stakeholders and provides an opportunity to inspect the progress towards the Product Goal.

Daily Scrum : This is a daily feedback loop for the Developers to synchronize their work and plan for the next 24 hours. It helps in identifying challenges and creating a plan to achieve the Sprint Goal.

Sprint Retrospective (D): This feedback loop occurs after the Sprint Review and before the next Sprint Planning. It is an opportunity for the Scrum Team to inspect itself and create a plan for

improvements to be enacted during the next Sprint.

The Refinement Meeting (B) is not considered a feedback loop but rather an ongoing process of adding details to Product Backlog items. Release Planning (E) is not a formal event in Scrum and thus not a prescribed feedback loop.

Question 4

Question Type: MultipleChoice

When should the Product Owner update the project plan?

(choose the best answer)

Options:

- A- Before the Sprint Planning to know how much work will have to be done in the Sprint.
- B- The Product Backlog is the plan in Scrum. It is updated as new information and insights emerge.
- C- After the Daily Scrum to ensure an accurate daily overview of project progress.
- D- The project plan must be updated prior to the Sprint Retrospective.

Answer:

B

Explanation:

The Product Owner is responsible for managing and refining the Product Backlog, which is the single source of truth for the plan of the product development. The Product Backlog is a living artifact that changes as the product and the market evolve. The Product Owner updates the Product Backlog continuously based on feedback, learning, and stakeholder needs. There is no separate project plan document in Scrum.

[Scrum Guide], section 3.1: "The Product Backlog is an emergent, ordered list of what is needed to improve the product."

[Professional Scrum Product Owner], chapter 5: "The Product Backlog represents everything necessary to develop and launch a successful product."

[What is a Product Backlog?]: "The Product Backlog is a list of all things that need to be done within the project."

Question 5

Question Type: MultipleChoice

Who is accountable for creating a valuable and usable Increment each Sprint?

(choose the best answer)

Options:

- A- The Developers.
- B- The Scrum Team.
- C- The Scrum Master.
- D- The Product Owner.
- E- The CEO.

Answer:

B

Explanation:



According to the Scrum Guide 2020, the entire Scrum Team is accountable for creating a valuable, useful Increment every Sprint¹²³⁴. This includes the Developers, the Product Owner, and the Scrum Master⁴. The Developers are committed to creating any aspect of a usable Increment each Sprint¹², while the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team¹². The Scrum Master fosters an environment where the Scrum Team can work effectively¹.

Question 6

Question Type: MultipleChoice

Who creates the Definition of Done?

(Select the best answer)

Options:

- A- The Scrum Master
- B- The Scrum Team
- C- The Product Owner
- D- The Developers

Answer:

B

Explanation:

The Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product. The Definition of Done is created by the Scrum Team, not just the Developers. The Scrum Team must have a shared understanding of what it means for work to be complete, to ensure transparency. The Definition of Done is used to assess when work is complete on the product Increment. The Definition of Done may vary significantly per Scrum Team, depending on the context. The Definition of Done evolves over time and is updated whenever the Scrum Team learns more about the product and the environment in which it operates.

The Scrum Guide

Understanding and Applying the Scrum Framework

Professional Scrum Product Owner I Certification

Question 7

Question Type: MultipleChoice

Why is the Daily Scrum held at the same time and same place?

(choose the best answer)

Options:

- A- The Product Owner demands it.
- B- Rooms are hard to book and must be booked in advance.
- C- The place can be named.
- D- The consistency reduces complexity.

Answer:

D

Explanation:

The Daily Scrum is held at the same time and same place because:

The consistency reduces complexity. By having a fixed time and place for the Daily Scrum, the Developers can avoid wasting time and energy on scheduling, logistics, or coordination issues. They can also establish a routine and a rhythm that helps them focus on their work and their Sprint Goal.

The consistency increases transparency. By having a fixed time and place for the Daily Scrum, the Developers can ensure that everyone is aware of when and where the meeting takes place, and that everyone has an opportunity to participate and share their progress, plans, and challenges. They can also invite other stakeholders or observers, if they find it useful, to provide feedback or support.

The consistency enhances collaboration. By having a fixed time and place for the Daily Scrum, the Developers can create a safe and comfortable space for them to communicate, interact, and collaborate with each other. They can also build trust, rapport, and accountability among themselves, and foster a sense of team spirit and ownership.

Scrum Guide 2020, page 12: "The Daily Scrum is held at the same time and place each day to reduce complexity."

Scrum Guide 2020, page 12: "The purpose of the Daily Scrum is to inspect progress toward the Sprint Goal and adapt the Sprint Backlog as necessary, adjusting the upcoming planned work."

Scrum Guide 2020, page 13: "The Daily Scrum is an internal meeting for the Developers. If others are present, the Scrum Master ensures that they do not disrupt the meeting."

Question 8

Question Type: MultipleChoice

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?
(choose the best answer)

Options:

- A- Without a new vocabulary as a reminder of the change, very little change may actually happen.
- B- The organization may not understand what has changed within Scrum and the benefits of Scrum may be lost.
- C- Management may feel less anxious.
- D- All answers apply.

Answer:

D

Question 9

Question Type: MultipleChoice

Which of the following are appropriate topics for discussion during a Sprint Retrospective?
(Select the best two answers)

Options:

- A- Identifying high priority process improvements for the next Sprint.
- B- The order of items in the Product Backlog.
- C- How the team collaborates.
- D- Documenting acceptance criteria for items in the next Sprint.

Answer:

A, C

Explanation:

The Sprint Retrospective is an event for the Scrum Team to inspect how the last Sprint went with regards to individuals, interactions, processes, tools, and their Definition of Done¹. The purpose of the Sprint Retrospective is to plan ways to increase quality and effectiveness for the next Sprint². Therefore, appropriate topics for discussion during a Sprint Retrospective are:

Identifying high priority process improvements for the next Sprint. The Scrum Team should identify the most important things that went well and the potential improvements, and create a plan for implementing some of them in the next Sprint^{[3][3]}. This way, the Scrum Team can continuously improve their performance and deliver more value.

How the team collaborates. The Scrum Team should reflect on how they work together as a self-managing unit, and how they can enhance their skills, tools, and relationships⁴. This way, the Scrum Team can foster a culture of trust, respect, and collaboration.

The other options are not appropriate topics for discussion during a Sprint Retrospective, as they are either related to the Product Backlog or the Sprint Backlog, which are not the focus of the Sprint Retrospective. The order of items in the Product Backlog is the responsibility of the Product Owner, who manages the Product Backlog based on the value, risk, and dependencies of the items⁵. The Product Owner may seek input from the Scrum Team or the stakeholders, but the final decision is up to the Product Owner. Documenting acceptance criteria for items in the next Sprint is part of the Product Backlog refinement, which is an ongoing activity throughout the Sprint, not a specific event. The Scrum Team should collaborate on refining the Product Backlog items and adding more details, such as acceptance criteria, as they become more clear and ready for selection in a Sprint Planning.

1: The Scrum Guide, November 2020, p. 14

2: The Scrum Guide, November 2020, p. 15

[3][3]: The Scrum Guide, November 2020, p. 15

4: Developing People and Teams, Scrum.org, accessed on December 16, 2023

5: The Scrum Guide, November 2020, p. 7

: The Scrum Guide, November 2020, p. 10

: The Scrum Guide, November 2020, p. 10

: Understanding and Applying the Scrum Framework, Scrum.org, accessed on December 16, 2023

Question 10

Question Type: MultipleChoice

What might indicate to a Product Owner that she needs to work more with the Scrum Team?

(Select the best answer)

Options:

- A- The acceptance criteria do not appear to be complete.
- B- She is not working full time with the Scrum team.
- C- People leave the Scrum Team.
- D- The Increment presented at the Sprint Review does not reflect what she thought she had asked for.

Answer:

D

Explanation:

One of the possible indicators that a Product Owner needs to work more with the Scrum Team is when the Increment presented at the Sprint Review does not reflect what she thought she had asked for. This means that there is a gap or a misunderstanding between the Product Owner and the Developers regarding the Product Backlog items, the acceptance criteria, the Definition of Done, or the product vision and goals.

The Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. The Product Owner is responsible for managing and refining the Product Backlog, collaborating with the stakeholders and the Developers, and ordering the items in a way that best achieves goals and missions. The Product Owner represents the interests of everyone with a stake in the product and ensures that the Scrum Team works on the right things at the right time.

The Developers are accountable for creating a "Done" Increment that meets the Definition of Done each Sprint. The Developers are responsible for planning and executing the Sprint Backlog, designing and building the product functionality, testing and improving the product quality, and delivering a potentially releasable Increment. The Developers work closely with the Product Owner to understand and clarify the Product Backlog items, provide feedback and estimates, and suggest improvements and innovations.

The Sprint Review is an event that occurs at the end of each Sprint, where the Scrum Team and the stakeholders inspect the Increment and adapt the Product Backlog if needed. The Sprint Review is an opportunity for the Product Owner to validate that the Increment meets her expectations and delivers value to the customers and users. The Sprint Review is also an opportunity for the Developers to demonstrate their work and receive feedback from the Product Owner and the stakeholders.

If the Increment presented at the Sprint Review does not reflect what the Product Owner

thought she had asked for, it may indicate that there was insufficient or ineffective communication, collaboration, or alignment between the Product Owner and the Developers during the Sprint. This may result in wasted effort, rework, delays, or dissatisfaction for both parties. To avoid or resolve this situation, the Product Owner needs to work more with the Scrum Team by doing some of the following actions:

Engage in frequent and regular interactions with the Developers throughout the Sprint to clarify, refine, and review the Product Backlog items and their acceptance criteria.

Provide clear and concise descriptions of what is needed and why it is valuable for each Product Backlog item.

Involve key stakeholders in defining and prioritizing the Product Backlog items and their acceptance criteria.

Empower and trust the Developers to make technical decisions and trade-offs that best meet the product goals and quality standards.

Solicit and incorporate feedback from the Developers on how to improve or simplify the Product Backlog items or their acceptance criteria.

Inspect and adapt based on empirical evidence from testing, data, or customer feedback.

Scrum Guide: <https://www.scrumguides.org/scrum-guide.html>

Sprint Review: <https://www.scrum.org/resources/what-is-a-sprint-review>

Product Owner: <https://www.scrum.org/resources/what-is-a-product-owner>

Developers: <https://www.scrum.org/resources/what-is-a-developer-in-scrum>

Question 11

Question Type: MultipleChoice

Which are characteristics of the Daily Scrum?

(Select the best two answers)

Options:

- A- It is facilitated by the team lead.
- B- Its location and time remain constant.
- C- It consists of the Scrum Master asking the team for status.
- D- Its purpose is to inspect progress toward the Sprint Goal and adapt the Sprint Backlog.

E- It is held first thing in the morning.

F- It is free form and designed to promote conversation.

Answer:

B, D

Explanation:



the Daily Scrum is a 15-minute event for the Developers of the Scrum Team that is held at the same time and place every working day of the Sprint. The purpose of the Daily Scrum is to inspect progress toward the Sprint Goal and adapt the Sprint Backlog as necessary, adjusting the upcoming planned work¹. The other options are not characteristics of the Daily Scrum, as it is not facilitated by the team lead, it does not consist of the Scrum Master asking the team for status, it is not held first thing in the morning, and it is not free form and designed to promote conversation²³⁴.

1: What is a Daily Scrum? | Scrum.org 2: What Is the Daily Scrum? | A Guide to the Daily Event - Scrum Alliance 3: What is Daily Scrum? | VivifyScrum 4: Daily Scrum | Definition and Overview - ProductPlan

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