ScrumStudy SMC Practice Questions

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Question 1

Question Type: MultipleChoice

As a Scrum Master, you should understand what a risk is and how to handle it. Which of the following claims about how risk is defined in the Scrum framework is FALSE?

Options:

A- A risk is defined as an uncertain event that can affect the objectives of a project.
B- All risks must be managed proactively and throughout the project lifecycle.
C- All risks have an equal probability and impact on the project, irrespective of the nature of their occurrence.
D- Risks can have both a positive and a negative impact on the project.

Answer:

C

Explanation:

Statement C is false because risks differ substantially in both probability and impact. Risk assessment exists precisely to distinguish more significant risks from less significant ones.

SCRUMstudy defines risk as an uncertain event or set of events capable of affecting project objectives positively or negatively. Positive risks are called opportunities, while negative risks are threats.

Risk management is iterative and begins during project initiation, continuing throughout the project lifecycle. Risks are assessed primarily on their probability of occurrence and potential impact. Risks with high probability and high impact should generally receive greater attention than low-probability, low-impact risks.

This prioritization enables limited resources to be allocated rationally. Techniques such as Probability Impact Grids, Probability Trees, Expected Monetary Value, and Pareto Analysis help teams assess and compare exposures.

Therefore, the claim that all risks possess equal probability and impact directly contradicts the central mechanism of SBOK risk assessment and prioritization.

Study Guide reference: Risk -> Definition of Risk; Risk Assessment and Risk Prioritization.

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Question 2

Question Type: MultipleChoice

As a Scrum Master, you have to coordinate with the Product Owner to ensure that an appropriate Length of

Sprint is determined keeping in mind the changes expected. Which of the following statements is true in this

regard?

Options:

A- It is advisable to consider the Release Dates for the overall product or service to determine the Length of
Sprint.
B- The impact and frequency of expected changes do not have any impact on the decision related to the
Length of Sprint.
C- If the project is stable, with only minor changes expected, the Length of Sprint should be relatively shorter,
1 to 3 weeks.
D- To get maximum benefits from a Scrum project, it is always recommended to keep the Sprint Time-boxed
to 6 weeks.
:
If project requirements are generally stable and major changes are not expected in the near future, the Length
of a Sprint may be set to be longer, 4 to 6 weeks. This provides stability to the Scrum Team members to work
on the Prioritized Product Backlog requirements for lengthy periods of time without having to go through the
Create User Stories, Approve, Estimate and Commit User Stories, Create Tasks, Estimate Task, and other
related processes that are conducted for every Sprint. However, if project requirements are not very well
defined or if significant changes are expected in the immediate future, the Length of Sprint may be relatively
shorter, 1 to 3 weeks. This provides stability to the Scrum Team members to work on shorter Sprints and
deliver results, which can be evaluated by the Product Owner and stakeholders at the end of the Sprint. This
also provides enough flexibility for them to clarify requirements and make changes to the Prioritized Product
Backlog at the end of each Sprint.

Answer:

A

Question 3

Question Type: MultipleChoice

Emily has taken on the role of Scrum Master on a new project. Training the team is one of her major

responsibilities. As Scrum Master, which aspects will Emily need to address in this respect?

A) Gaps in technical knowledge in any of the team members.

B) Shortcomings in the Scrum Team's understanding of business value of features.

C) Increasing the team's capability to articulate their challenges to find solutions.

D) Lack of understanding of the Scrum processes and principles.

Options:

A- B and C
B- A, B, and C
C- C only
D- C and D

Answer:

D

Question 4

Question Type: MultipleChoice

All of the following statements about Risk Communications are true, EXCEPT:

Options:

A- The Stakeholders should be continuously informed about risks, including the potential impact of these risks

and the plans for responding to each risk.
B- The Scrum Team may also discuss specific risks related to their Tasks with the Product Owner during
Daily Standup Meetings.
C- The Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to
the Scrum Team.
D- Information related to risks is maintained and updated through the Risk Burndown Chart.
Because stakeholders have an interest in the project, it is important to communicate with them regarding risks.
Information provided to stakeholders related to risk should include potential impact and the plans for
responding to each risk. This communication is on-going and should occur in parallel with the four sequential
steps discussed thus far---risk identification, assessment, prioritization and mitigation. The Scrum Team may
also discuss specific risks related to their Tasks with the Scrum Master during Daily Standup Meetings. The
Product Owner is responsible for the prioritization of risks and for communicating the prioritized list to the
Scrum Team. An important tool which can be used for communicating information related to risks is the Risk
Burndown Chart.

Answer:

B

Question 5

Question Type: MultipleChoice

Which of the following is NOT a Scrum Master's responsibility?

Options:

A- Groom the Prioritized Product Backlog.
B- Coordinate creation of Release Planning Schedule.
C- Facilitate Prioritized Product Backlog Review Meetings.
D- Represent the Scrum Core Team to provide lessons from the project.
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The prime responsibilities of a Scrum Master are:
Removes the obstacles/impediments that affect productivity.
Shields the people from external disturbance.
Responsible if the scrum process is correctly applied.
Facilitate daily stand-ups, other ceremonies, schedule meetings, demo and other meetings.

Help product owner in prioritizing the backlog and any feedback from the team.
Facilitation of Retrospective meetings
Workshops for planning, estimation, prioritization, issue resolution, performance improvements

Answer:

B

Question 6

Question Type: MultipleChoice

The Product Owner on a project, on which you are the Scrum Master, has identified disaster situations, such

as earthquakes and tsunamis, as potential risks to the underwater transnational communication sea link. The

Stakeholders have suggested that steps to safeguard the foundations of the ocean infrastructure be taken at

the earliest, and also have recommended that a contingency reserve be created, which could be used in case

of disaster situations. This is an example of:

Options:

A- Risk Mitigation.
B- Risk Prioritization.
C- Risk Avoidance.
D- Risk Assessment.

Answer:

A

Question 7

Question Type: MultipleChoice

Which option best is NOT a core dimension of collaborative work?

Options:

A- Team members working together so that everyone is aware of each other's work.
B- Adapting technology to suit team's needs.
C- Compartmentalizing work into units, distributing the units among team members, and reintegrating it.
D- Team members working in sub groups so that a competitive environment is maintained among the groups.

Answer:

D

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Question 8

Question Type: MultipleChoice

Scrum Master is the 'servant leader' of Scrum Team. In this context, which of the following is a key

responsibility of the Scrum Master?

Options:

A- Help create Project Vision Statement
B- Identify key stakeholders of the project
C- Ensure back-up resources are available
D- Define Acceptance Criteria for User Stories

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Answer:

D

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