



The Open Group OGB-001 Practice Questions

Shared by Rios on 17-08-2026

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Question 1

Question Type: MultipleChoice

Which of the following best describes a TOGAF Business Scenario?

Options:

- A- A technique for constructing business models in a form enabling reasoning, insight, and clarity.
- B- A method for ensuring that the business processes deliver the required outcomes.
- C- A complete description of a business problem in both business and architectural terms.
- D- A specification of the conventions for a particular kind of business architecture view.

Answer:

C

Explanation:

This answer is based on the definition of a TOGAF Business Scenario as "a technique for articulating, developing, and validating the requirements of the business"¹. A TOGAF Business Scenario is a complete description of a business problem in both business and architectural terms, which enables individual requirements to be viewed in relation to one another in the context of the overall problem. A TOGAF Business Scenario consists of six elements: business environment, actors, roles, business process, desired outcome, and quality attributes. The other options are not correct, as they do not describe a TOGAF Business Scenario.

Question 2

Question Type: MultipleChoice

Consider the following table of techniques used to decompose a business architecture:

Technique	Description
W	Identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders
X	The breakdown of business-level functions across actors and organizations allows the actors in a function to be identified and permits a breakdown into services supporting/delivering that functional capability
Y	The breakdown of activities that an organization performs to create the value being exchanged with stakeholders
Z	A representation of the organizational structure of the business, depicting business units, the decomposition of those units into lower-level functions, and organizational relationships

What is the technique marked W?

Options:

- A- Value Stream Mapping
- B- Organization Mapping
- C- Process Modeling
- D- Business Capability Mapping

Answer:

D

Explanation:

This answer is based on the definition of business capability mapping as "a technique for the representation of an organization's business anchor model, independent of the organization's structure, processes, people, or domains". Business capability mapping identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders. The other options are not correct, as they do not match the description of the technique marked W.

Question 3

Question Type: MultipleChoice

In the ADM Phase flows the detailed assessment of business capability gaps occur?

Options:

- A- Preliminary Phase
- B- Phase A
- C- Phase C
- D- Phase B

Answer:

D

Explanation:

This answer is based on the TOGAF Standard, Version 9.2 - Phase A: Architecture Vision³, which states that "The detailed assessment of business capability gaps belongs in Phase B as a core aspect of the Business Architecture, where the architect can help the enterprise understand gaps throughout the business, of many types, that need to be addressed in later phases of the architecture." Therefore, Phase B is where the detailed assessment of business capability gaps occurs. The other phases are not correct for this purpose.

Question 4

Question Type: MultipleChoice

Which of the following best describes a benefit of business models?

Options:

- A- They can be used to resolve conflict amongst different stakeholders.
- B- They can improve communication among business executives.
- C- They can be used to calculate detailed cost estimates.
- D- They have a consistent format that can be easily understood.

Answer:

B

Explanation:

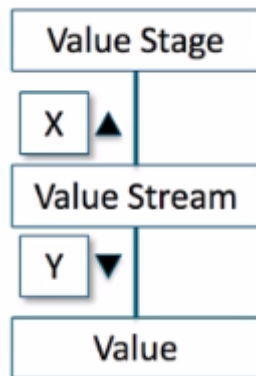
This answer is based on the benefit of business models as communication tools, as stated in the article "Business Models - Example, Types, Importance & Advantages"². According to this article, "Advantages of Business Models. A good business model gives the company a competitive edge in the industry. A strong business model provides the company good

reputation in the market place encouraging investors to remain invested in the company." One of the ways that a good business model can achieve these advantages is by improving communication among business executives, as well as with other stakeholders such as customers, suppliers, and investors. A clear and concise business model can help convey the value proposition, target market, revenue streams, and cost structure of the business in an effective way. The other options are not as accurate or relevant as benefits of business models.

Question 5

Question Type: MultipleChoice

Consider the following extract of a model showing relationships between Business Architecture concepts:



What is the relationship labeled Y?

Options:

- A- Consists of
- B- Receives
- C- Enables
- D- Creates

Answer:

C

Explanation:

This answer is based on the definition of the enables relationship in the ArchiMate 3.1 Specification¹, which states that "An enabling relationship describes how an element (e.g., a node, device, or system software) enables another element (e.g., a business process, service, or

function) to function." In this case, the value stream stage enables the business capability to function, as it provides the necessary inputs, outputs, and resources for the capability to deliver value. The other options are not correct, as they do not describe the relationship between a value stream stage and a business capability.

Question 6

Question Type: MultipleChoice

Which of the following is a benefit of Value Stream Mapping?

Options:

- A- It helps to identify value duplication and redundancy across the enterprise.
- B- It helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders.
- C- It helps to ensure that investments and project initiatives are prioritized and funded at a level matching with their value.
- D- It highlights the value of individual work packages needed to develop the business architecture.

Answer:

B

Explanation:

This answer is based on the definition and purpose of value stream mapping as "a technique for modeling, measuring, and analyzing the flow of value from the provider to the consumer through a value stream". Value stream mapping helps to assess an organization's effectiveness at creating, capturing, and delivering value for different stakeholders, as it shows how value is generated and delivered by the organization's processes, activities, resources, and capabilities. It also helps to identify the sources of waste, inefficiency, and variation in the value delivery process. The other options are not correct, as they are not benefits of value stream mapping.

Question 7

Question Type: MultipleChoice

Which of the following is an end product of business capability modeling?

Options:

- A- A value stream stages catalog.
- B- A business process model.
- C- An organizational map.
- D- A business capability map.

Answer:

D

Explanation:

This answer is based on the definition and purpose of a business capability map as "a technique for the representation of an organization's business anchor model, independent of the organization's structure, processes, people, or domains" . A business capability map is an end product of business capability modeling, as it shows the complete set of capabilities that an organization possesses or requires to achieve its goals and objectives. A business capability map provides a high-level and stable view of what a business does or can do, regardless of how or where it does it. The other options are not correct, as they are not end products of business capability modeling.

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