



## The Open Group OGBA-101 Mock Exam

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# Question 1

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Question Type: MultipleChoice

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Which option best best describes the relationship between business models and business architecture?

## Options:

- A- Business model development is a prerequisite for a Business Architecture development.
- B- Business Architecture articulates the different perspectives and impacts of the business model.
- C- Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- D- Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.

## Answer:

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B

## Explanation:

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The relationship between business models and business architecture in TOGAF can be described as follows:

### Business Models:

Definition: Business models describe how an organization creates, delivers, and captures value. They provide a high-level overview of the business, including elements such as value propositions, customer segments, channels, and revenue streams.

Purpose: Business models are used to understand and analyze the core elements of the business and how they interact to create value.

### Business Architecture:

Definition: Business architecture provides a detailed view of the business, including its structure, capabilities, processes, and information. It articulates how the business operates and supports the business model.

Purpose: Business architecture translates the high-level view of the business model into detailed architectural views and artifacts. It ensures that the architecture aligns with the business strategy and supports the execution of the business model.

### Relationship:

**Articulation of Perspectives:** Business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model. This includes defining the necessary capabilities, processes, and organizational structures.

**Alignment and Execution:** Business architecture ensures that the architecture aligns with the business model and supports its execution. It translates the strategic intent of the business model into actionable and implementable architectural components.

TOGAF Reference:

**Phase B: Business Architecture:** This phase involves developing a detailed business architecture that aligns with and supports the business model. It includes identifying and defining business capabilities, processes, and organizational structures.

**Strategic Planning:** TOGAF emphasizes the importance of aligning business architecture with business strategy and models to ensure that the architecture supports the overall business goals.

Benefits:

**Comprehensive Understanding:** By articulating the different perspectives and impacts of the business model, business architecture provides a comprehensive understanding of how the business operates and delivers value.

**Strategic Alignment:** Ensures that the architecture is aligned with the business strategy and supports the execution of the business model, leading to better business outcomes.

In summary, business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model, ensuring alignment and effective execution of the business strategy.

## Question 2

Question Type: MultipleChoice

What is the purpose of the Standards Library within the Architecture Repository?

Options:

- A- It defines the parameters, structures, and processes to support governance.
- B- It lists the set of specifications to which architectures must conform.
- C- It provides a record of the governance activity across the enterprise.
- D- It provides standard templates and patterns that must be used to create new architectures.

Answer:

B

## Question 3

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Question Type: MultipleChoice

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Which of the following is an analysis technique which is used to show a range of different perspectives on the same set of business capabilities?

Options:

- A- Relationship mapping
- B- Capability decomposition
- C- Information mapping
- D- Heat mapping

Answer:

D

Explanation:

Heat mapping is an analysis technique used in TOGAF to show a range of different perspectives on the same set of business capabilities. This technique involves visually representing data to highlight areas of importance or concern, such as performance levels, resource allocation, or risk exposure. Heat maps provide a clear and intuitive way to identify strengths, weaknesses, opportunities, and threats within the business capabilities, facilitating better decision-making and prioritization of improvement efforts.

## Question 4

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Question Type: MultipleChoice

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Consider the following graphic illustrating a method supporting the TOGAF ADM.

What does the method help identify?

Options:

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- A- Solution Building Blocks
- B- Business Scenarios
- C- Alternative Target Architectures
- D- Architecture Solutions

Answer:

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C

Explanation:

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The graphic illustrates a method for developing alternative target architectures in Phase E of the TOGAF ADM1. The method involves identifying and evaluating candidate architectures based on criteria such as business value, cost, risk, and feasibility<sup>1</sup>. The method helps to identify the most suitable architecture solution for the enterprise.

<https://pubs.opengroup.org/togaf-standard/adm-techniques/chap10.html>

The graphic illustrates a method that supports the TOGAF ADM by identifying and evaluating alternative target architectures. The process begins with a vision, influenced by principles and requirements, leading to the consideration of alternatives. Each alternative is assessed based on different criteria, leading to the selection of the most suitable target architecture. This is consistent with the TOGAF approach of developing a set of potential architectures and then selecting the one that best meets the enterprise's needs.

## Question 5

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Question Type: MultipleChoice

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Which option best describes why business model innovation should be approached in a structured manner?

Options:

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- A- To adapt to changes in the organization structure to meet a new market need.
- B- To ensure that changes to business models can interact with the existing architecture.
- C- To provide a consistent and measurable level of quality information to decision-makers.
- D- To enable the business to thrive in a state of constant motion.

Answer:

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B

Explanation:

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Business model innovation involves making significant changes to how an organization creates, delivers, and captures value. These changes can be disruptive and have far-reaching implications for the entire enterprise. A structured approach to business model innovation is essential to:

Maintain alignment with enterprise architecture: A structured approach ensures that new business models are compatible with the existing technology, data, and application architecture. This prevents costly rework, integration issues, and disruptions to existing operations.

Minimize risk and disruption: By carefully considering the impact of changes on different parts of the organization, a structured approach helps to mitigate risks and avoid unintended consequences.

Facilitate effective decision-making: A structured approach provides a framework for evaluating different business model options and making informed decisions based on clear criteria and analysis.

Enable smooth transition: A structured approach helps to manage the transition to the new business model, ensuring a smooth implementation and minimizing disruptions to customers and employees.



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