Question 1

Which role is responsible for delivering the capability?

Options:

A- Programme board

B- Senior responsible owner

C- Programme manager

D- Business change manager

Answer:

B

Question 2

What should the programme manager provide for projects before they start?

A- A project tolerance level

B- A project plan

C- A project risk register

D- A detailed project specification

Answer:

B

Question 3

Question Type: MultipleChoice

Which is MOST LIKELY to trigger premature closure of a programme?

A- The scope of one of the key projects has been changed

B- There is a change of senior responsible owner

C- The programme is no longer aligned with corporate strategy

D- The last tranche has been completed as per the programme plan

Answer:

C

Question 4

Question Type: **MultipleChoice**

Which of the following statements about programme team appointments is true?

1. Senior Responsible Owner is appointed by the Programme Board

2. Programme Manager is appointed by the Senior Responsible Owner

Options:

A- Only 1 is true

B- Only 2 is true

C- Both 1 and 2 are true

D- Neither 1 or 2 is true

Answer:

C

Question 5

Question Type: **MultipleChoice**

What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

Options:

A- Programme Office

B- Programme Manager

C- Programme Board

D- Business Change Manager

Question 6

Which statement is NOT valid for the path to benefit realization and corporate objectives?

Options:

A- Outcomes are enabled by capabilities and followed by realization of benefits

B- Outcomes are enabled by organizational change and can cause side effects

C- Outcomes lead to realization of benefits which contribute to corporate objectives

D- Outcomes contribute to capabilities which trigger organizational change

Answer:

B

Question 7

Which is one of the critical organizational elements aligned by programme management?

Options:

A- Stakeholder communication

B- Evolutionary change

C- Quality control and assurance

D- Delivery mechanisms for change

Answer:

D

Question 8

Which is the BEST description of the purpose of the Projects Dossier?

Options:

A- Lists the projects involved in the delivery of the Blueprint

B- Specifies a thorough brief for starting each project

C- Describes the context when starting up projects

D- Provides detailed requirements for each project

Answer:

A

Explanation:

Projects dossier provides a list of projects required to deliver the blueprint, with high-level information and estimates.

Question 9

Which is NOT normally a characteristic of a Vision Statement?

Options:

A- Defines benefits indirectly

B- Helps understand the need for change

C- Describes intermediate future states

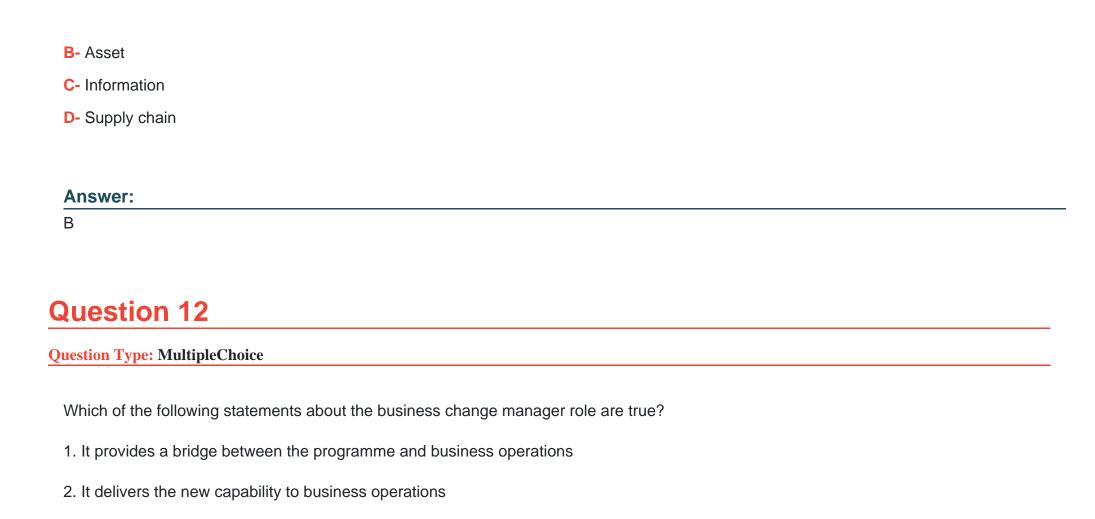**D-** Provides basis for development of the Blueprint

Answer:

A

Question 10

Question Type: **MultipleChoice**

Which activity requires the programme office to be independent of the initiatives?

Options:

A- Project guidance

B- Control of standards

C- Administrative duties

D- Project support

Answer:

A

Question 11

Question Type: MultipleChoice

Which area of management within programme quality tracks and protects project outputs?

Options:

A- Process

B- Asset

C- Information

D- Supply chain

Answer:

B

Question 12

Which of the following statements about the business change manager role are true?

1. It provides a bridge between the programme and business operations

2. It delivers the new capability to business operations

Options:

A- Only 1 is true

B- Only 2 is true

C- Both 1 and 2 are true

D- Neither 1 or 2 is true

Answer:

A